James MacDonald

Chief Executive Officer

Massachusetts School Building Authority

Deborah B. Goldberg, State Treasurer and Receiver-General Chairperson

Jack McCarthy

Executive Director



Board Meeting

December 16, 2020



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Project Votes



2020 ARP SOI Due Diligence Period

Baseline Criteria

- Windows/Doors -30 years
- Roofs -25 years
- Boilers -25 years

Applications Received

90 SOIs from 36 Districts

Qualified Applications

> 74 Schools from 32 Districts

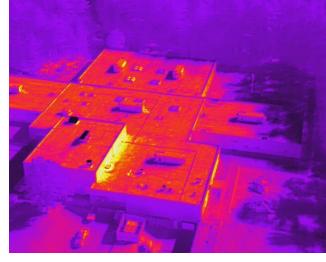






MassDOT Collaboration









Pictured: MSBA and MassDOT Collaborative site visits at (clockwise starting from top left) the Braintree Highlands School (pictures 1 & 2), the Plymouth Federal Furnace School (pictures 3 & 4), and the Hingham Plymouth River school (pictures 5 & 6)



2020 Criteria Policy

2020 Criteria Revised

- > Roofs -30 years
- Windows/Doors -35 years
- Boilers 35 years

MSBA staff visited 24 schools from 18 Districts with support from MassDOT MSBA staff held 5 conference calls with Districts for 5 potential Boiler projects

Following staff visits, MSBA staff is recommending 25 schools from 18 Districts



Invitation to Accelerated Repair Program | Vote

District	School				
Boston	Patrick J. Kennedy Elementary School				
DOSIOII	Samuel Adams Elementary School				
Braintree	Highlands Elementary School				
Diamuee	Liberty Elementary School				
Cambridge	Cambridgeport School				
Falmouth	Teaticket Elementary School				
Florida	Abbott Memorial School				
Haverhill	Haverhill High School				
Hingham	Plymouth River Elementary School				
	E.N. White Elementary School				
Holyoke	Lt. Clayre P. Sullivan School				
	Maurice A. Donahue School				
Lowell	John J. Shaughnessy Elementary School				



Invitation to Accelerated Repair Program | Vote

District	School			
Lynn	Lynn Vocational Technical Institute			
New Bedford	Elwyn G. Campbell Elementary School			
Peabody	West Memorial Elementary School			
	Federal Furnace Elementary School			
Plymouth	Indian Brook Elementary School			
	West Elementary School			
Revere	Abraham Lincoln School			
Revere	Beachmont Veterans Memorial School			
Springfield	Springfield High School of Science and Technology			
Taunton	Harold H. Galligan School			
Weston	Weston High School			
Worcester	Worcester Arts Magnet School			



Project Removal from Capital Pipeline | Vote

District	School	Invitation Date
Leicester	Leicester Middle School	February 15, 2017



Invitation to Feasibility Study

District	School
Hingham	William L. Foster Elementary School
Wakefield	Wakefield Memorial High School



Preferred Schematic Design | Vote

District	School	Project Scope	Estimated Total Construction	Estimated Total Project Costs
Lawrence	Francis M. Leahy Elementary School	New	\$78,258,517	\$97,606,507
Swampscott	Hadley Elementary School	New	\$82,551,208	\$107,317,116
Wellesley	Ernest F. Upham Elementary School		\$57,323,723	\$75,811,000
		Totals	\$218,133,448	\$280,734,623

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Preferred Schematic Design | Lawrence

Francis M. Leahy Elementary School

- Year Opened: 1922
- Current Grade Configuration: 1-5
- Agreed Upon Grade Configuration: K-8
- Agreed Upon Enrollment: 1,000
- Proposed Scope of Project: New Construction
- Existing Square Footage: 41,800
- Proposed Square Footage: 173,415
- Estimated Total Construction Cost of Preferred Schematic: \$78,258,517



Preferred Schematic Design | Swampscott

Hadley Elementary School

- Year Opened: 1911
- Current Grade Configuration: K-4
- Agreed Upon Grade Configuration: K-4 (district-wide)
- Agreed Upon Enrollment: 900
- Proposed Scope of Project: Replace the existing Hadley, Clarke and Stanley Elementary Schools with a new district-wide grades K-4 facility on the site of the existing Stanley Elementary School.
- Existing Square Footage: 46,000
- Proposed Square Footage: 153,855
- Estimated Total Construction Cost of Preferred Schematic: \$82,551,208



Preferred Schematic Design | Wellesley

Ernest F. Upham Elementary School

- Year Opened: 1957
- Current Grade Configuration: K-5
- Agreed Upon Grade Configuration: K-5
- Agreed Upon Enrollment: 365 students
- Proposed Scope of Project: Replace the existing Upham and Hardy Elementary Schools on the existing Hardy Elementary School site.
- Existing Square Footage: 36,481
- Proposed Square Footage: 81,390
- Estimated Total Construction Cost of Preferred Schematic: \$57,323,723



Audit Update



Audit Status Update

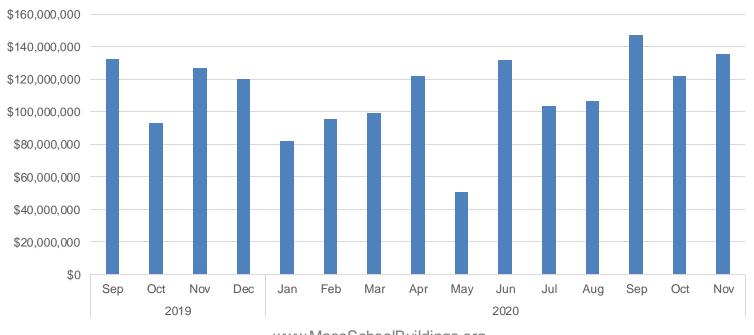
Today's Vote Capital Pipeline Program Projects Estimated Costs Currently Have Remaining Executed FSA Completed Projects and PFA 556 239 \$4.5 billion of Approx. \$6.3 billion of costs \$ 3.3 billion of costs submitted and audited submitted and costs audited to be submitted*

^{*}Estimated based on Total Project Budgets from executed funding agreements and submitted costs as of November 24, 2020.



Capital Pipeline Program | Monthly Audited Project Costs

Rolling 12 month submitted costs monthly average of \$109.6 million Total 12 Month Audited Costs = \$1.32 billion



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Capital Pipeline Program | Closeout Audits

Today's Vote: December 16, 2020 Approval of Final Audits – Capital Pipeline Projects

	MSBAID	District Name	School Name	Project Type	Project Scope	Reimb. Rate	Total Project Budget	Final Costs Submitted	Ineligible Costs	Basis for Final Total Facilities Grant	Authorized Grant for Cap Reconciliation	Final Total Facilities Grant	Grant Reconciliation FY	Additional Savings in Final Audit Grant for Cap Reconciliation
1	201601720035	Mashpee	Quashnet School	Accelerated Repair	Windows / Doors	37.95%	\$8,287,890	\$8,001,670	\$921,327	\$7,080,343	\$3,781,952	\$2,686,990	ARP FY 17	\$1,094,962
2	201602010115	New Bedford		Accelerated Repair	Windows / Doors	80.00%	\$8,336,514	\$7,145,762	\$4,085,087	\$3,060,675	\$3,388,120	\$2,448,540	ARP FY 17	\$939,580
3	201802080015	Norfolk	H Olive Day	Accelerated Repair	Roof	51.63%	\$3,500,000	\$3,213,566	\$1,193,871	\$2,019,695	\$1,117,109	\$1,042,769	ARP FY 19	\$74,340
						TOTAL	\$20,124,404	\$18,360,998	\$6,200,285	\$12,160,713	\$8,287,181	\$6,178,299		\$2,108,882
*The	The Fiscal Years highlighted in bold are not included in the original FY08-FY16 Grant Reconciliation summary.								ary.					



MSBA Updates

- Executive Director's Report
- Project Status Updates
 - Project Overview Report



Project Visits/ Meetings and Local Votes

- Since the October 28 Board meeting, the MSBA has visited or spoken with 20 projects.
- 4 Districts have voted affirmatively to appropriate feasibility study funds or full project funds as of December 11, 2020.

Project Visi	ts/Meetings	Local Votes			
Attleboro	Manchester-Essex	Feasibility Study	Full Project Funds		
Belmont	Marblehead	Funds	_		
Boston	Natick		Boston		
Bristol County Aggie	Northbridge	Amherst	Gloucester		
Cape Cod	Pentucket	Wakefield			
Danvers	Shrewsbury				
Easthampton	Somerville				
Fall River	Wellesley				
Framingham	Weymouth				
Ludlow	Worcester				



Project Visits/Meetings

Upcoming site visits and calls anticipated in January and February:

Project Visits/Meetings							
Belmont Cape Cod Danvers Easthampton Manchester-Essex Marlborough	Northbridge Pentucket Shrewsbury Somerville Weymouth Worcester						



Project Milestone Ceremonies

Groundbreaking Ceremony

Waterford Street Elementary School – Gardner





CY2020 Core Program SOI | Update

- Filing period opened on January 8, 2020 for Core and ARP
- Filing period closed on May 6, 2020 for Core (extended from April 8 deadline to provide districts more time due to COVID-19)
- 71 Core Program SOIs received by the May 6 deadline
- Phase One of due diligence complete review of each SOI
- December 2 FAS meeting: further review and no further review recommendations presented
- Next Steps:
 - Staff to conduct senior studies in late winter/early spring
 - Visits will include limited MSBA staff and consultant for the walkthrough
 - Visit briefings between MSBA and district will be held virtually
 - Anticipate that Eligibility Period recommendations may be presented at a spring FAS meeting and the April or June 2021 Board meeting, schedule dependent upon multiple factors



Facilities Assessment Subcommittee 10th Anniversary





Contractor Roundtable

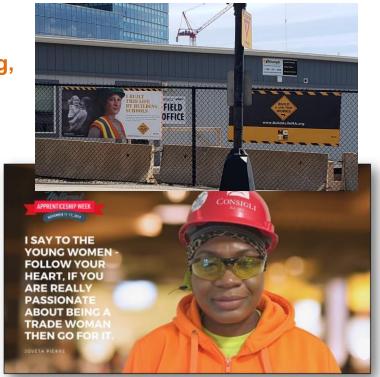
Minority and Women Workforce Participation Goals – December

10, 2020

Opening Remarks by Treasurer Deborah B. Goldberg, Treasurer and Receiver General of Massachusetts

Presenters:

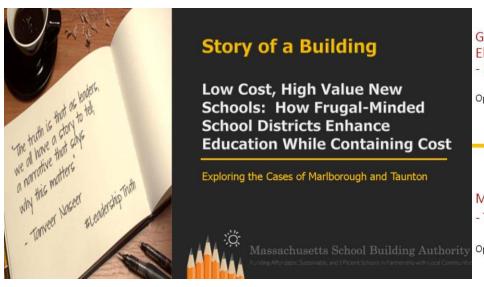
- Deborah Anderson: Massachusetts Attorney General's Office
- o **Susan Moir:** Policy Group on Tradeswomen's Issues
- Frank Callahan: School Building Committee Member,
 Town of Arlington
- David Cullinane: Diversity compliance Manager,
 Consigli Construction Co.





Story of a Building

Goodnow Brothers Elementary School, Marlborough, MA &
 Mulcahey Elementary School, Taunton, MA – December 4, 2020



Goodnow Brothers Elementary School - Marlborough

Opened September 2020

Mulcahey Elementary School - Taunton

Opened September 2020





MSBA Updates

- Executive Director's Report
- Project Status Updates
 - Project Overview Report



Funding Vote Extensions – Accelerated Repair Program

District	School(s)	PFA Board Approval	90-day Funding Expiration	Reason for Extension	Proposed Vote Date	Recommended Extension	Additional Days
Sandwich	Forestdale School	June 24, 2020	September 22, 2020	Funding approval	May 2021	June 30, 2021	6 months
	Oak Ridge School			postponed due to COVID-19			

^{*}The Town of Sandwich (the "District") received PFA authorization at the June 24, 2020 MSBA Board Meeting, where the District also received an extension of 110 days beyond the 90-day deadline to January 10, 2020 to appropriate full project funds due to the local appropriations schedule. The District is requesting an additional extension of up to six months to complete actions associated with the local vote, including a required Town Election, citing concerns related to COVID-19.



MSBA Updates

- Executive Director's Report
- Project Status Updates
 - Project Overview Report



Core Program - Bid Summary

Year	Number of Projects	Design Basis for Enrollment	Project Budget	Construction Budget
2019	22	20,170	\$2.55 billion	\$2.07 billion
2020	14	14,015	\$1.79 billion	\$1.43 billion
2021	13	13,650	\$1.82 billion	\$1.46 billion
2022	3	2,485	\$417 million	\$325 million
Totals	52	50,320	\$6.58 billion	\$5.28 billion

Note: These numbers are based on preliminary information received from the District and are subject to further review and calculation. Data is shown only for projects which have prior Project Scope and Budget Agreement approval by the Board.



Core Program - Anticipated Bids

Anticipated Sub-Bids in December, January, and February:

- December Sharon (CMR)
- January Amesbury (DBB), Easton (DBB), and Millbury (DBB)
- February Dennis-Yarmouth (DBB) and Rockland (DBB)

Anticipated DBB Bids or GMP Executions in December, January, and February:

- December Acton-Boxborough (CMR), Boston (CMR), Pentucket (CMR), Tewksbury (CMR)
- January Amesbury (DBB) and Sharon (CMR)
- February Dennis-Yarmouth (DBB), Easton (DBB), Millbury (DBB), and Rockland (DBB)



Core Program - Bid Results 2019

- Of the 22 projects scheduled to receive sub-bids in 2019, 21 have reported DBB bids or GMP executions to date.
- 19 reported bids came in within the estimated budget.

District	School	Scope	Project Type	Bid Date	Construction Estimate *	Bid Amount *	Variance from Construction Estimate	Reim. Rate	Potential Grant Variance **
Lexington	Maria Hastings	New	CMR	1/9/2019	\$53,143,418	\$53,094,418	-\$49,000	35.79%	-\$17,537
Taunton	Mulcahey ES	New	DBB	1/25/2019	\$50,074,205	\$42,460,700	-\$7,613,505	80.00%	-\$6,090,804
Middleborough	Middleborough HS	New	DBB	2/8/2019	\$83,582,398	\$79,461,000	-\$4,121,398	61.29%	-\$2,526,005
Natick	J F Kennedy MS	New	DBB	3/6/2019	\$87,559,890	\$79,110,300	-\$8,449,590	48.21%	-\$4,073,547
Saugus	Saugus HS	New	CMR	4/17/2019	\$128,085,356	\$127,984,618	-\$100,738	57.72%	-\$58,146
Ludlow	Chapin Street ES	New	DBB	5/14/2019	\$45,754,614	\$40,305,929	-\$5,448,685	61.57%	-\$3,354,755
Worcester	South High Comm.	New	CMR	5/28/2019	\$173,111,181	\$171,995,000	-\$1,116,181	80.00%	-\$892,945
Harvard	Hildreth ES	New	CMR	8/15/2019	\$43,218,281	\$43,214,978	-\$3,303	50.68%	-\$1,674

^{*}The construction estimate and bid amount include pre-construction services and alternates.

^{**}These numbers are based on preliminary information received from the district and are subject to further review and calculation.



Core Program - Bid Results 2019

- Of the 22 projects scheduled to receive sub-bids in 2019, 21 have reported DBB bids or GMP executions to date.
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District	School	Scope	Project Type	Bid Date	Construction Estimate *	Bid Amount *	Variance from Construction Estimate	Reim. Rate	Potential Grant Variance **
Foxborough	Mabelle M. Burrell ES	Add/Reno	DBB	9/20/19	\$27,057,700	\$25,900,000	-\$1,157,700	56.01%	-\$648,248
Springfield	Brightwood ES	New	CMR	9/17/19	\$67,114,296	\$65,536,531	-\$1,577,765	80.00%	-\$1,262,212
Easthampton	Maple ES	New	DBB	11/26/19	\$90,122,000	\$84,831,000	-\$5,291,000	63.15%	-\$3,341,267
Westport	Westport JR/SR High School	New	CMR	1/8/20	\$79,880,726	\$78,071,720	-\$1,809,006	49.47%	-\$894,915
Manchester EssexRSD	Manchester Memorial ES	New	CMR	1/14/20	\$41,288,104	\$41,288,104	\$0	35.93%	\$0
Northbridge	W. Edward Balmer ES	New	CMR	1/14/20	\$79,742,662	\$77,447,743	-\$2,294,919	63.78%	-\$1,463,699
Shrewsbury	Beal Early Childhood Center	New	CMR	1/28/20	\$74,361,830	\$72,640,605	-\$1,721,225	54.86%	-\$944,264
Framingham	Fuller MS	New	CMR	1/27/20	\$78,335,429	\$77,377,558	-\$957,871	62.31%	-\$596,849

^{*}The construction estimate and bid amount include pre-construction services and alternates.

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Core Program – Bid Results 2019

- Of the 22 projects scheduled to receive sub-bids in 2019, 21 have reported DBB bids or GMP executions to date.
- 19 reported bids came in within the estimated budget.

District	School	Scope	Project Type	Bid Date	Construction Estimate *	Bid Amount *	Variance from Construction Estimate	Reim. Rate	Potential Grant Variance **
Somerville	Somerville HS	Add/Reno	CMR	2/27/20	\$199,747,908	\$206,308,287	\$6,560,379	73.87%	\$0
Fall River	BMC Durfee HS	Add/Reno	CMR	3/6/20	\$218,109,610	\$218,108,023	-\$1,587	80.00%	-\$1,270
Danvers	Ivan G. Smith ES	New	CMR	4/22/20	\$42,224,273	\$40,829,425	-\$1,394,848	55.46%	-\$773,583
Attleboro	Attleboro HS	New	CMR	6/18/20	\$223,438,312	\$223,438,312	\$0	66.65%	\$0
Bristol County Agricultural	Bristol County Agricultural HS	Add/Reno	CMR	10/20/20	\$84,053,900	\$84,648,305	\$594,405	63.04%	\$0
				Total	\$1,970,006,093	\$1,930,250,206	-\$39,755,887	-	-\$26,941,900

^{*}The construction estimate and bid amount include pre-construction services and alternates.

^{**}These numbers are based on preliminary information received from the district and are subject to further review and calcula tion.



Core Program – Bid Results 2020

- Of the 14 projects scheduled to receive sub-bids in 2020, 10 have reported DBB bids or GMP executions to date.
- 8 reported bids came in within the estimated budget.

District	School	Scope	Project Type	Bid Date	Construction Estimate *	Bid Amount *	Variance from Construction Estimate	Reim. Rate	Potential Grant Variance **
Wareham	Minot ForestES	New	DBB	2/27/2020	\$72,066,378	\$60,117,573	-\$11,948,805	74.98%	-\$8,959,214
Belmont	BelmontHS	Add/Reno	CMR	6/17/2020	\$237,094,189	\$240,341,185	\$3,246,996	40.66%	\$0
Central Berkshire	Wahconah HS	New	CMR	9/15/2020	\$59,785,032	\$59,759,793	-\$25,239	59.44%	-\$15,002
Gardner	Waterford Street ES	New	DBB	10/6/2020	\$70,937,000	\$61,841,553	-\$9,095,447	80.00%	-\$7,276,358
Westborough	Annie E. Fales Elementary School	New	CMR	10/8/2020	\$45,827,177	\$45,868,380	\$41,203	48.32%	\$0
Weymouth	Maria Weston Chapman MS	Add/Reno	CMR	10/9/2020	\$128,585,641	\$128,355,285	-\$230,356	61.03%	-\$140,586
West Springfield	Phillip G. Coburn ES	New	DBB	11/9/2020	\$54,733,011	\$43,538,000	-\$11,195,011	80.00%	-\$8,956,009
Arlington	Arlington HS	New	CMR	12/3/2020	\$235,786,827	\$234,592,855	-\$1,193,972	49.72%	-\$593,643

^{*}The construction estimate and bid amount include pre-construction services and alternates.

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Core Program – Bid Results 2020

- Of the 14 projects scheduled to receive sub-bids in 2020, 10 have reported DBB bids or GMP executions to date.
- 8 reported bids came in within the estimated budget.

District	School	Scope	Project Type	Bid Date	Construction Estimate *	Bid Amount *	Variance from Construction Estimate	Reim. Rate	Potential Grant Variance **
Marblehead	Elbridge Gerry ES	New	CMR	12/7/2020	\$44,011,426	\$43,886,427	(\$124,999)	38.56%	-\$48,200
Bridgewater- Raynham RSD	Mitchel ES	New	DBB	12/10/2020	\$64,679,981	\$51,185,151	-\$13,494,830	59.28%	-\$7,999,735
				Total	\$1,013,506,662	\$969,486,202	-\$44,020,460	-	-\$33,988,746

^{*}The construction estimate and bid amount include pre-construction services and alternates.

^{**}These numbers are based on preliminary information received from the district and are subject to further review and calculation.



Accelerated Repair - Bid Summary

2018 Accelerated Repair Program

- 26 of the 29 reported projects bid within the estimated budget
- Remaining project is anticipated to bid by the February Board of Directors meeting

2019 Accelerated Repair Program

- 23 of the 23 reported projects bid within the estimated budget
- Additional 7 projects are anticipated to bid by the February Board of Directors meeting



- Sales Tax Collections Update
- Grant Payments Update
- FY 2021 Budget Update
- FY 2021 Audited Financial Statements
- Investment Management Policy Vote
- Proposed Change to Trust Indenture (Rebate Fund)
 - Vote

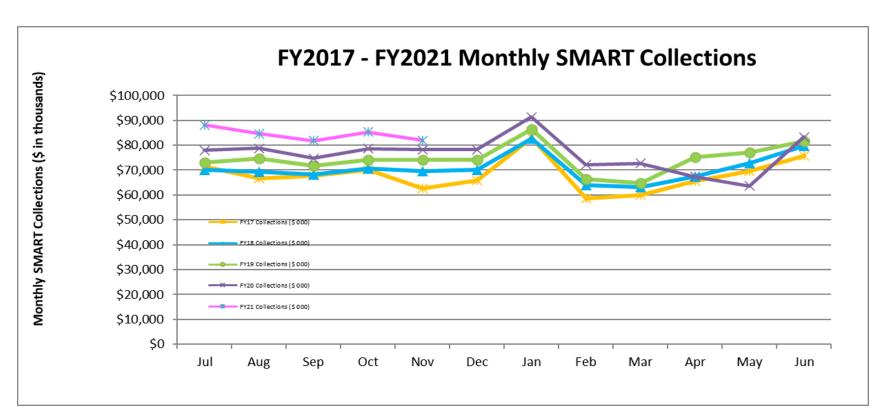
FY2021 SMART Collections Update

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD
FY20 vs FY19 Char	77,941	78,753	74,787	78,674	78,230	78,254	91,330	72,266	72,690	67,447	63,598	83,338	917,307
Change (\$ 000)	4,776	4,076	3,175	4,469	4,050	4,040	4,988	5,806	8,029	(7,752)	(13,383)	1,834	24,107
% Change	6.53%	5.46%	4.43%	6.02%	5.46%	5.44%	5.78%	8.74%	12.42%	-10.31%	-17.39%	2.25%	2.70%
FY21 vs FY20 Char	88,108	84,707	81,869	85,292	81,978								421,954
Change (\$ 000)	10,167	5,954	7,081	6,618	3,749								33,570
% Change	13.05%	7.56%	9.47%	8.41%	4.79%								8.64%

- FY 2021 Revenue Estimate of \$976 million would represent growth of 2.3% over the FY 2020 Revenue Estimate of \$954 million
- FY 2021 unaudited collections for July through November are \$33.5 million (8.64%) higher than FY 2020 audited collections for the same period

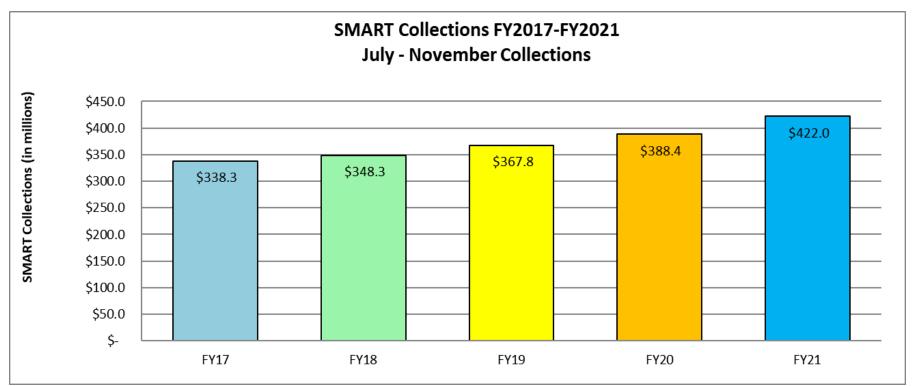


FY 2021 SMART Collections Update





Smart Collections Year To Date





- Sales Tax Collections Update
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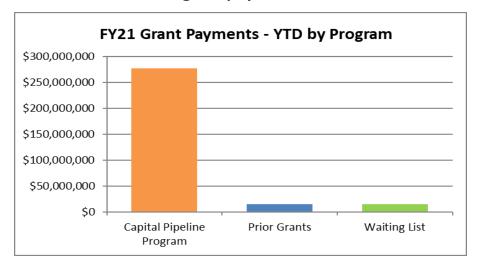


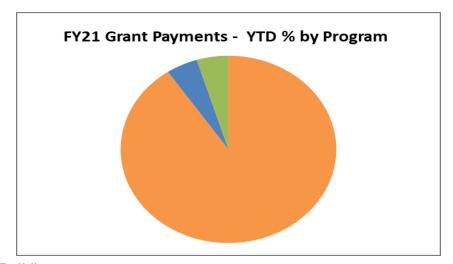
Grant Payments | FY2021 YTD Update

FY21 YTD Grant Payments Summary*

					% of FY21
Program	Gı	rant Payments	# Projects	# Districts	Payments
Capital Pipeline Program	\$	276,684,390	131	89	91%
Prior Grants	\$	14,435,046	16	13	5%
Waiting List	\$	14,535,071	25	18	5%
Total	\$	305,654,507	172	109	-

^{*}Reflects grant payment data as of November 27, 2020.



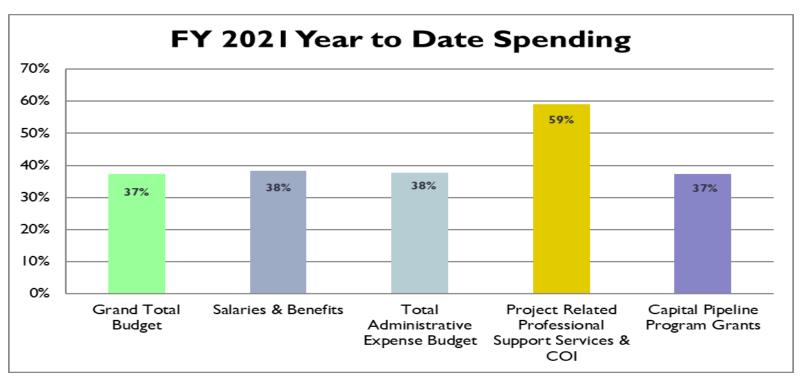




- Sales Tax Collections Update
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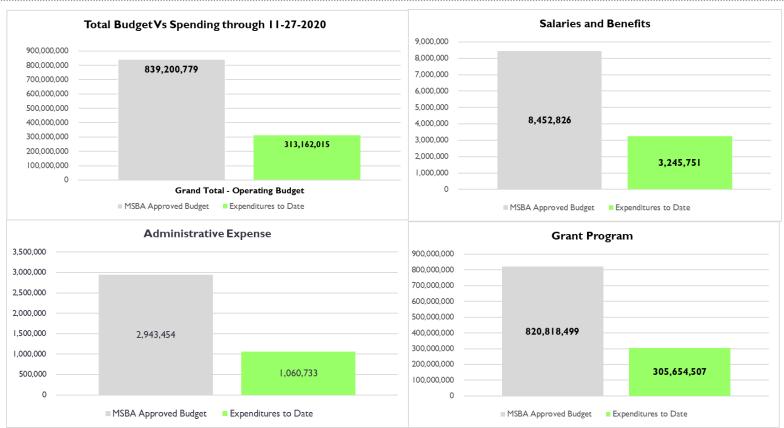


Fiscal Year 2021 Expenditures





Fiscal Year 2021 Budget Update





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FY2020 Financial Statements

- As a result of the 2020 Audit, RSM has issued an unmodified (i.e. clean) opinion dated December 1, 2020
- Report on compliance and internal controls:
 - No material weaknesses involving internal control over financial reporting and its operation
 - Testing disclosed no instances of non-compliance or other matters required to be reported under Government Auditing Standards



FY2020 Financial Statements

Areas of Audit Emphasis:

- Internal accounting and financial reporting controls
- Cash and investment disclosures
- Loans, grants and interest receivable, including assessment of allowances and related revenue
- Proper cut-off of accounts payable and accrued expenses
- Bonds payable and covenant compliance
- Grants payable and grant payments
- Sales tax revenue

- Implementation of GASB 86 and accounting for cash defeasance of debt
- Proper net position classification
- Litigation and other contingencies
- Net OPEB asset
- Internal control over financial reporting and compliance and other matters pursuant to Governmental Auditing Standards
- COVID-19 Impacts on Internal Control



FY2020 Financial Statements

Auditors' Required Communications

Торіс	Auditors' Response				
Selection of accounting policies and procedures	 No instance of alternative accounting treatment available during FY20 				
Adoption of, or change in accounting policies	GASB 84 (Fiduciary Activities) was required to be adopted during the year ended June 20, 2020 and had no material effect on the financial statements or footnote disclosures				
Significant or unusual transactions	None identified				
Disagreements with management	■ None				
Consultations with other accountants	■ None				
Significant issues discussed with management	■ None				
Significant issues/difficulties in performing audit	■ None				
Significant written communications between MSBA and RSM	Contained in Representation Letter and comments				



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Investment Policy

- Required Biennially in Odd Years
- MSBA Board Approval Filed with SFGB
- Annually reviewed by Staff
- Proposed change:
 - Permitted investments for defeasance escrows to comply with GASB 86; express purpose so MSBA can account for debt as defeased
 - GASB 86 more conservative with respect to securities guaranteed by US Government and underlying cash flows



- Sales Tax Collections Update
- Grant Payments Update
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- Proposed Change to Trust Indenture (Rebate Fund) - Vote



Proposed Amendment

- Proposed Amendment to Trust Indenture to eliminate requirement for Arbitrage Rebate Fund
- Original purpose when MSBA established in 2004 to create a mechanism for setting aside funds to pay any rebate owed on bonds issued
- Not required by relevant tax regulations
- Arbitrage Consultant estimates and calculates payments annually (and periodically)
- MSBA includes estimated amount of any payments in its annual operating budget