

## MEMORANDUM

To: Board of Directors, Massachusetts School Building Authority  
From: James A. MacDonald, First Deputy Treasurer, Chief Executive Officer  
John K. McCarthy, Executive Director, Deputy Chief Executive Officer  
Date: April 14, 2023  
Subject: MSBA Fiscal Year 2023 Budget Update

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The following is a summary of the Massachusetts School Building Authority's ("MSBA's") Fiscal Year 2023 expenditures through March 31, 2023. The Fiscal Year 2023 detailed budget report accompanying this memorandum reflects significant revision and expansion of the MSBA's general ledger chart of accounts in connection with the implementation of its new financial accounting and budgeting software. Therefore, this report identifies Fiscal Year 2022 expenditures through June 30, 2022, and the approved budget for Fiscal Year 2023 in much greater detail by line item in the larger categories of Total Administrative, Total Capital Pipeline and Total Grant program expenses. The sum of Total Administrative and Total Capital Pipeline expenses reflects Total Operating Expenses, and with the addition of the Total Grant Program, Total Operating and Capital expenses.

As part of the engineering of the new financial accounting system, the general ledger chart of account codes, which represent specific line-item categories of administration and operating expenses, was re-designed to more specifically align expense types and departmental functions. The purpose of this effort was to streamline the accounting and financial reporting of the MSBA's operations.

Therefore, the comparison of Fiscal Year 2022 expenses to the Fiscal Year 2023 proposed administrative and operating expenditures while not significantly different, is not an exact comparison due to some categories of expenses having been realigned as between the two fiscal years. Total Grant Program expenses remain the same as there are only three-line items in this budget category – Capital Pipeline Payments, Prior Grant Payments, and Wait List Payments.

### **Administrative Expenses**

Total Administrative Expenses through March 31, 2023 are \$8.3 million or 67% of the total amount budgeted for Fiscal Year 2023.

Salary expenditures through March 31, 2023 are \$5.8 million or 69% of the total amount budgeted for Fiscal Year 2023. For Fiscal Year 2023, the budget of \$8,384,066 includes 74 full-time employees, 12 open full-time positions MSBA-wide at 13 weeks, a 2% cost of living adjustment estimated at \$151K (or COLA), \$100K for merit adjustments, \$100K for pay equity/promotions, 4 Co-Ops, 2 Finance Fellows and 1 Ward Fellow at 12 weeks paid. COLA adjustments for this fiscal year were implemented in July 2022. In addition, \$983K for employee benefits is included in the Fiscal Year 2023 budget. Previously and in Fiscal Year 2022 the budget for employee benefits was calculated using 11% of total full-time salaries; in the new budgeting system it is pro-rated based on the total full-time employees.

Occupancy and Utilities The lease for office space was budgeted at \$1,417,000 in Fiscal Year 2023; the amount expended to date is \$1.2 million representing 76% of the budgeted amount.

Utilities were budgeted at \$43K in Fiscal Year 2023; to date the total amount spent was \$20.3K or approximately 47% of the total budgeted amount.

The budget for Fiscal Year 2023 for OPEB is \$250,000 with the objective of maintaining fully funded status. Funds were transferred to the OPEB Trust on November 1, 2022.

### **Operating Expenses**

Capital Pipeline Support Services expenditures through March 31, 2023 are \$3.2 million or 36% of the total amount budgeted for Fiscal Year 2023. Existing budget line items such as for Financial Advisory services, Legal services, External Audit fees, etc. have been moved to this expense category for Fiscal Year 2023 that were not included in this category in the budget for Fiscal Year 2022. Additionally, the Fiscal Year 2023 budget includes new funding for Project Management Support Services (\$1.6 million), a Disparity Study, an Internal Control Review as well as IT-related priorities.

### **Total Operating Expenses**

The Fiscal Year 2023 approved amount for Total Operating Expenses (which includes Administrative Expenses and Capital Pipeline Expenses) is \$21,181,837. Total expended to date is \$11.4 million or 54% of the total budgeted amount.

### **Grant Program**

#### Capital Pipeline Grants

Through March 31, 2023, expenditures for Capital Pipeline Grants are approximately \$476.4 million, or 65% of the total budgeted amount of \$735 million budgeted for Fiscal Year 2023.

#### Legacy Projects

Prior Grants: The total amount expended through March 31, 2023 is \$7.3 million, or approximately 100% of the total budgeted amount of \$7.3 million for Fiscal Year 2023. Prior Grant payments are made quarterly, and these projects have been fully paid off as of December 2022.

Waiting List: The total amount expended through March 31, 2023 is \$10.7 million, or approximately 52% of the total budgeted amount of \$20.7 million for Fiscal Year 2023. Waiting List payments are made in the first quarter of the fiscal year which will be fully paid off in Fiscal Year 2024.

### **Total Operating and Capital Budget**

The total amount of the Fiscal Year 2023 approved budget is \$784,259,718, to date the total amount spent is approximately \$506 million or 65% of the annual budgeted amount.